

The Next Gen Reckoning for Brands









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Today's Agenda

- Our Moment
- Radically Better Future Report Highlights
- The Age of Regenerative Brands
- General Mills From Sustainability to Regeneration
- Dave's Killer Bread Second Chance Employment
- Q&A + Discussion





Our Moment – In a Word?











Radical Renewal

of young people under 30 want the post-COVID recovery to prioritize restructuring our economy to deal with inequality and climate change rather than just getting back to normal as soon as possible.

(compared to 53% of those over age 30)

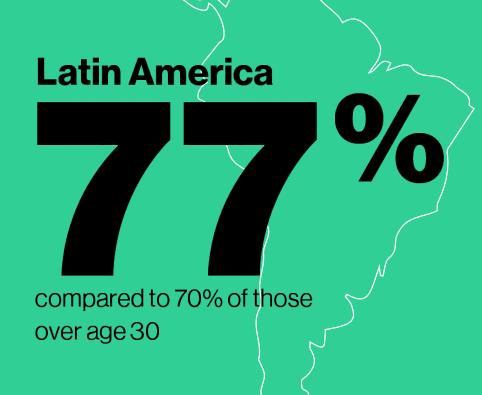


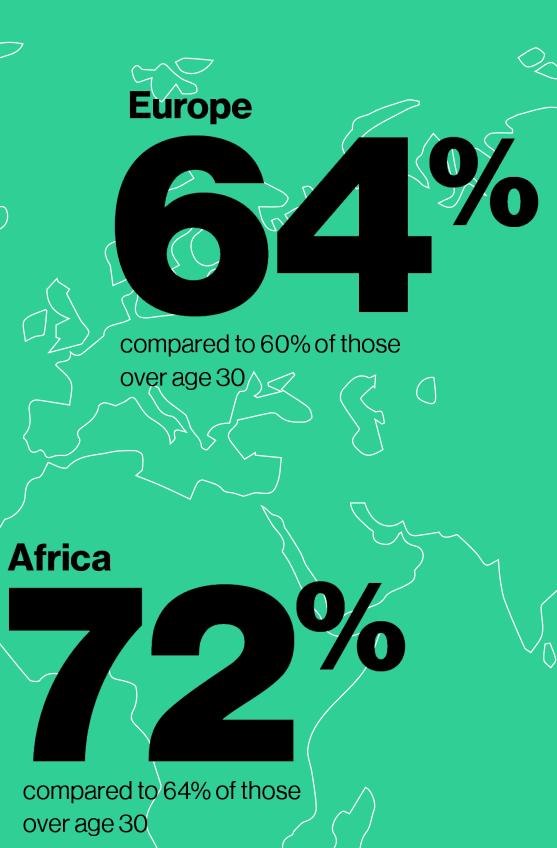
Global Differences

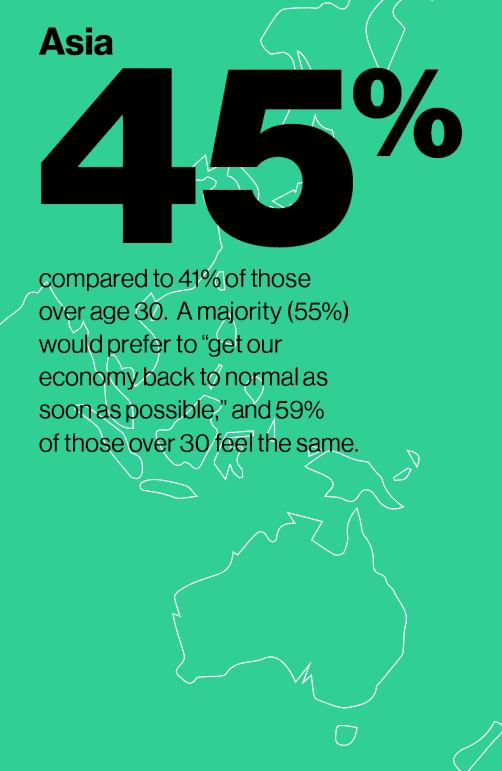
North America

compared to 51% of those over age 30

The majority of people under 30 want the post-COVID recovery to prioritize "restructuring our economy to deal with inequality and climate change," rather than just "getting back to normal as soon as possible."



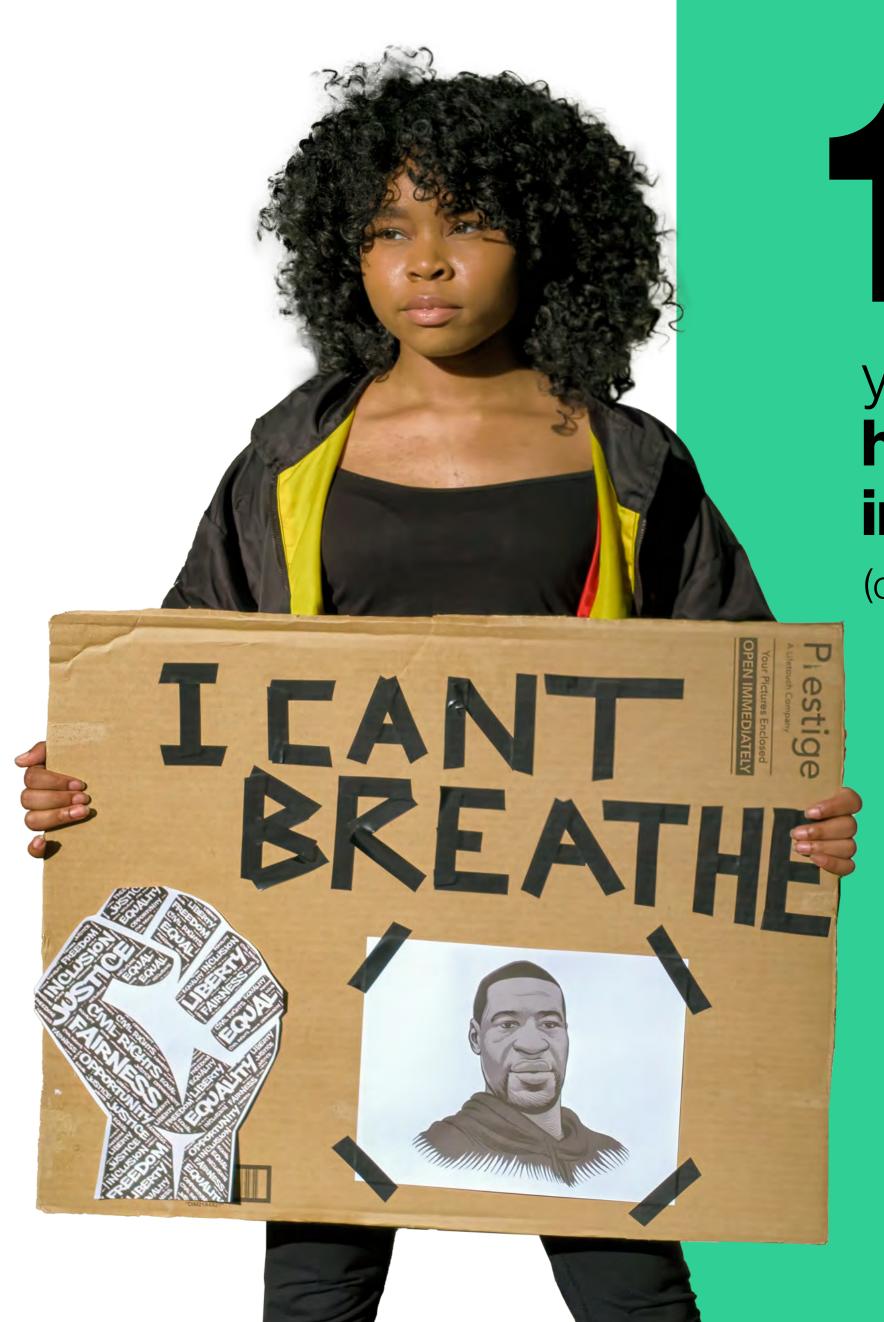




Power in Protest

of young people support using public protests to raise awareness of an issue.

(compared to 65% of those over age 30)



young people in the USA have protested publicly in the past year

(compared to 1 in 10 of those over age 30)

Power in Protest

GIVING VOICE TO THE UNHEARD

"Public protests are a way to give voice to what the unheard have been feeling. Now more than ever, protests are showing that these issues are not going unheard and you will hear our voice."

Peter, 23, Tallahassee, FL





EQUAL RIGHTS AND FREEDOMS

"I joined in a peaceful protest when our LGBTQ community members were being attacked. I protested to say, 'Hey, we are here and we deserve all the rights and freedoms that anyone else does."

Lauren, 27, Orem, UT

OPTIMISM &





OUTRAGE

Belief in Better

of young people in the USA believe our children and grandchildren will have a higher quality of life than we do today.

(compared to 47% of those over age 30)



'Very Serious' Global Problems, Under 30 vs. Over 30 Comparison

While COVID-19 is the most serious global problem for all, **young people prioritize equality and mental health** more than older generations.

Linequal treatment

Hental health problems

Air pollution

of women

Extreme poverty

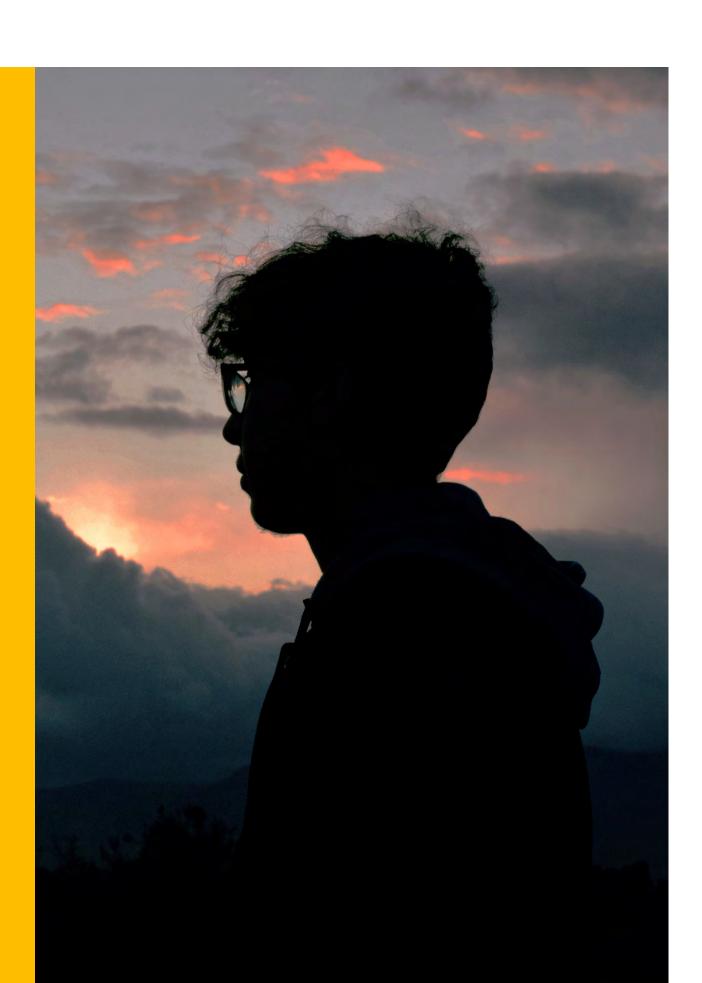
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Climate change

Personal Impact of Climate Change

of young people in the USA say they have been greatly or moderately affected by climate change.

(compared to 47% of those over age 30)



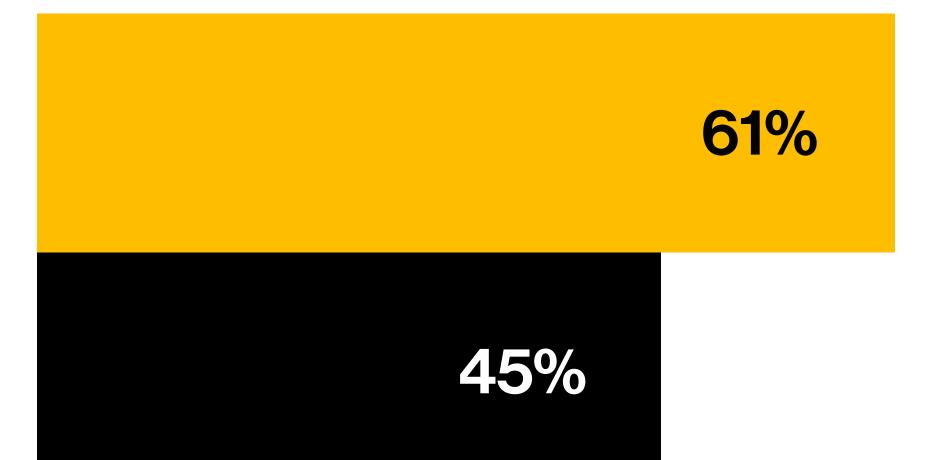
Gen Z in the USA is nearly

more likely to say they personally have been greatly or moderately affected by climate change compared to Boomers.

(69% to 40%, respectively)

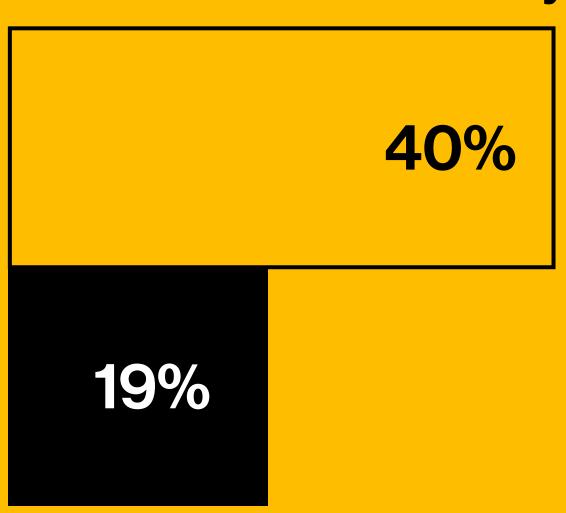
Climate Guilt & Shame

I feel guilty about my negative impact on the environment



- USA under 30
- USA over 30

I feel ashamed that my lifestyle is not environmentally-friendly



Climate Crisis

UNETHICAL TO HAVE KIDS?

"The climate crisis is one of the things that scares me most. When I think about the future, I wonder if it is unethical to have kids because of that?"

Kat, 25, Los Angeles, CA





A POINT OF NO RETURN

"If we don't have a clean future for me, my family or any people on Earth, how are we going to deal with our other problems? I mean, if your house is on fire you're not really concerned about which tablecloth you have out."

Avery, 17, Salinas, CA





BELLEFT BEHIND

High Expectations of Brands

of young people believe companies and their brands are an essential part of the solution to humanity's challenges.

(79% of those over 30 agree, yet 32% of youth strongly agree, compared to only 26% of those over 30)

of young people strongly agree they try to support companies and brands that have a purpose of making a positive difference in society through their products, services and operations.

(compared to 32% of those over age 30)



Co-Creating Solutions

say they are interested in sharing my ideas with companies to help them develop better solutions to social and environmental problems.

(compared to 77 percent of those over age 30)



Employee Loyalty

say they strongly agree that the more socially and environmentally responsible my company becomes, the more motivated and loyal I become (as an employee).

(compared to 53 percent of those over age 30)



Supporting Boycotts

Gen Zers in the USA are

more likely to strongly support boycotts of brands they think are irresponsible than Boomers

(38% to 21% respectively)



Lead or Be Left Behind



TAKING ACCOUNTABILITY

"Change only happens when we hold everybody accountable – brands, the government, the people. We have to do everything in our power to clean up the messes that have been made, and move forward responsibly."

Jonathan, 23, New York, NY

WILLING TO SWITCH

"If I find out that brands may not share the same beliefs as me, or aren't really doing much to make a change, I would totally stop using them. I'd have no problem changing my routine if I have to. While a lot of brands I use make my life more comfortable, I'm okay with losing them if I have to."

Jakerya, 23, Baltimore, MD

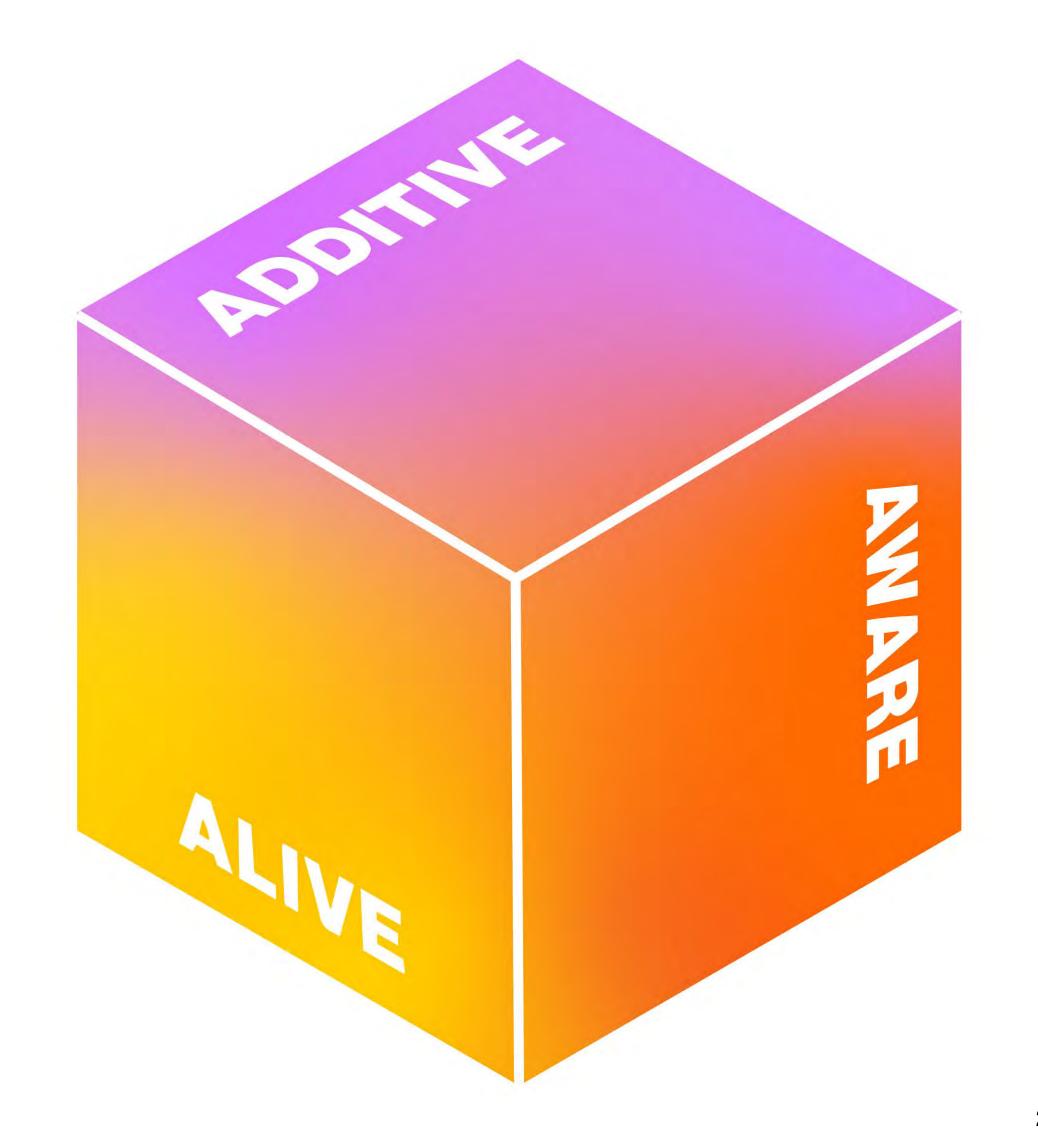






Welcome to the Age of Regenerative Brands

Leading in a time of shifting paradigms, not just shifting preferences.



Aware: Sense and Serve Our Deepest Human Needs

Regenerative Brands are aware of the tensions, challenges and aspirations in our lives.

KEY SHIFTS

Listening to Sensing

Research to Reflection

Perspective Seeking to Perspective Taking

Additive: Give More Than You Take

Regenerative Brands recognize our fundamental interdependence as part of a living ecosystem.

KEY SHIFTS

Extract to Enrich

Hoarding
Power
to Sharing
Power

Individualism to Interconnection

Alive: Give More Than You Take

Regenerative Brands adapt and evolve in creative relationship with the people and places they serve. **KEY SHIFTS**

Reactive to Adaptive

Design For to Design With

Perfection to Progress

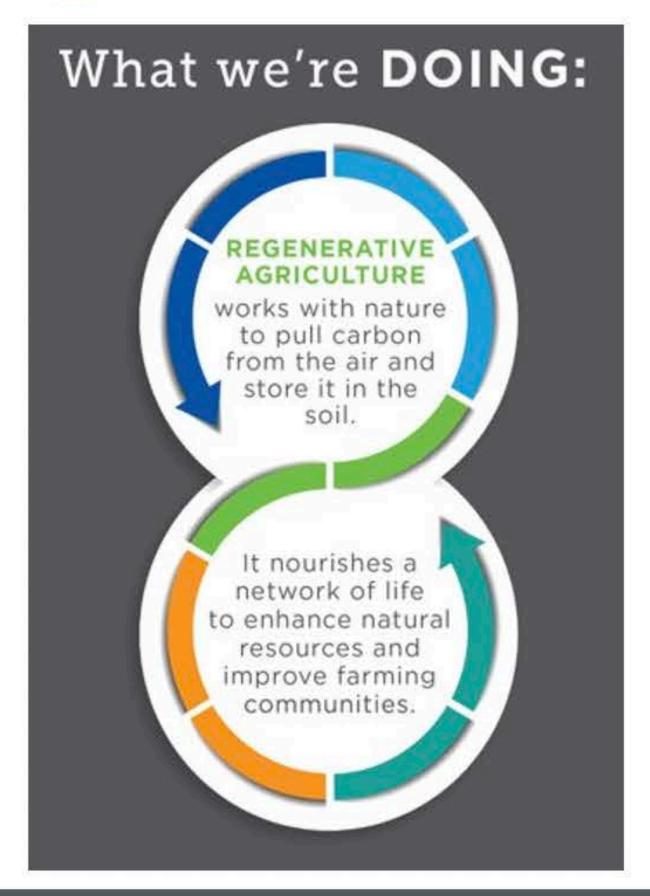
SUSTAINABILITY





REGENERATION

Regenerative agriculture



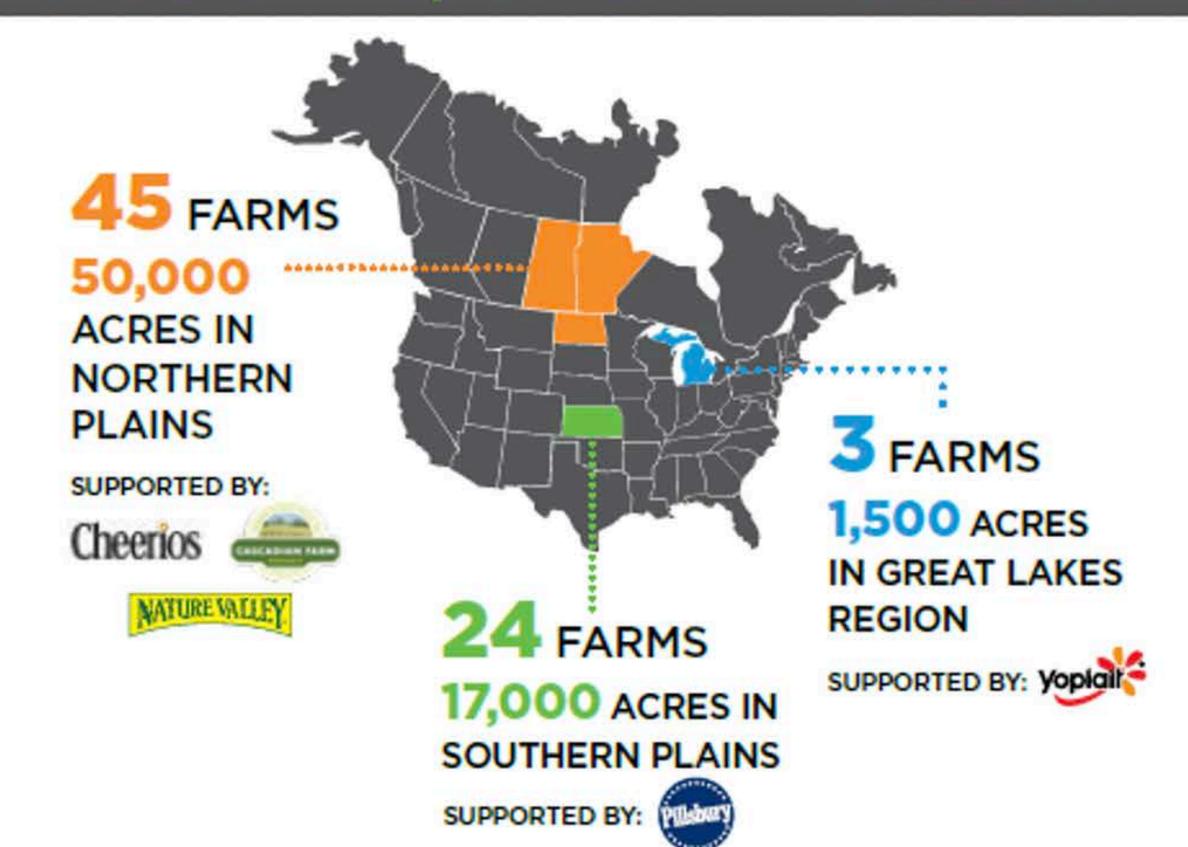


We are partnering with organic and conventional farmers, suppliers and trusted farm advisors in key growing regions to drive the adoption of regenerative farming principles. Starting with pilot programs on:





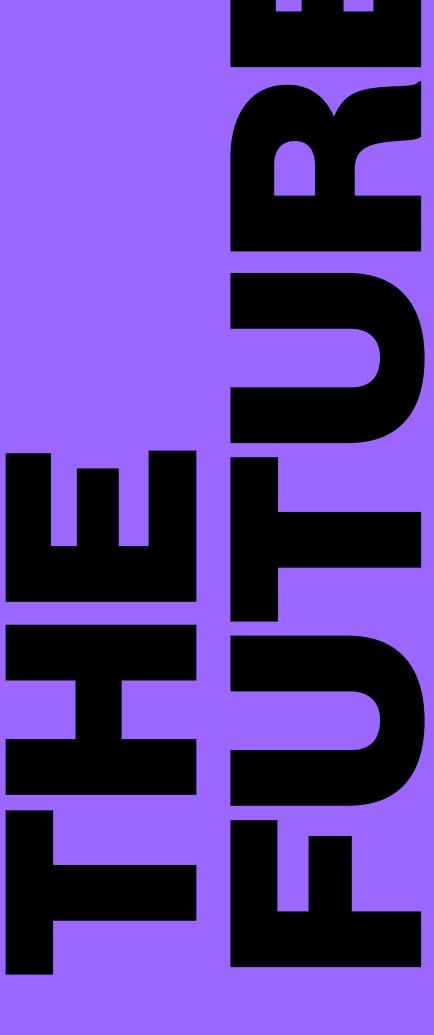




CELLA III CELLA DE Powering Second Chance Employment



BBMG X GLOBESCAN 30







The Future We Want

"An **authentic** life without judgment."



Jakerya, 23 Baltimore, MD

The Future Want

"A more unified nation, less corruption."



Edward, 19 Waco, TX

The Future We Want

"A fulfilling, financially rewarding life."



Lauren, 27 Orem, UT

The Future Want

"Make your own light."



Avery, 17 Salinas, CA



http://bbmg.com/radically-better-future















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SUSTAINABILITY





REGENERATION