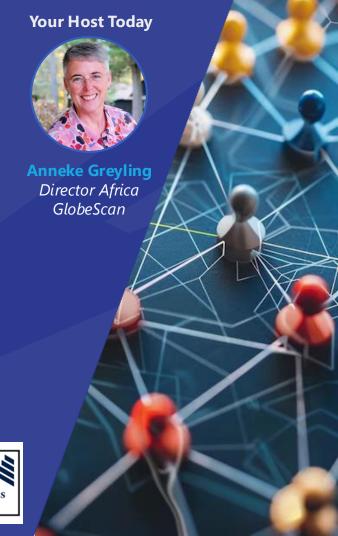
Unlocking Success: The Power of Strategic Stakeholder Engagement

A webinar by the Oxford-GlobeScan Global Corporate Affairs Initiative

9 September 2025







Our Panellists today



Kirston Greenop
Head Corporate Citizenship,
Stakeholder Engagement
and Advocacy
Standard Bank



Richard Price
Legal & Corporate
Affairs Director
Anglo American



Perrine Bouhana Director France GlobeScan



Rupert Younger
Director
Oxford University Centre
for Corporate Reputation

We are recording this webinar and will make the recording and slide deck available after the event







Agenda

- 1. Insights from our research
 - Crisis of Trust
 - Return to the fundamentals such as stakeholder engagement
- 2. Panel discussion
- 3. Q&A session

- We will share the video and presentation deck post the webinar
- Post your comments and questions in the Q&A function

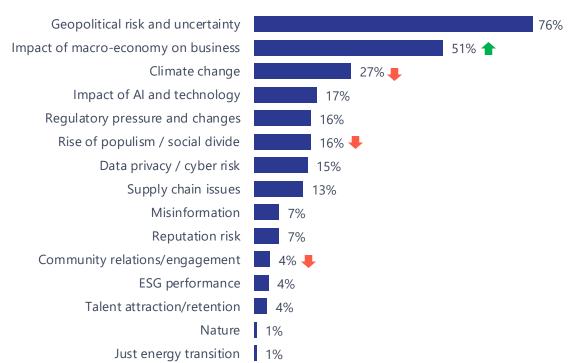
Today's Crisis of Trust



Corporate Affairs professionals see geopolitical risk and uncertainty, the impact of macroeconomy issues, and climate change as the biggest short-term risks to global businesses

Short-term Risks to Global Business

Open-ended, Total mentions, 2025









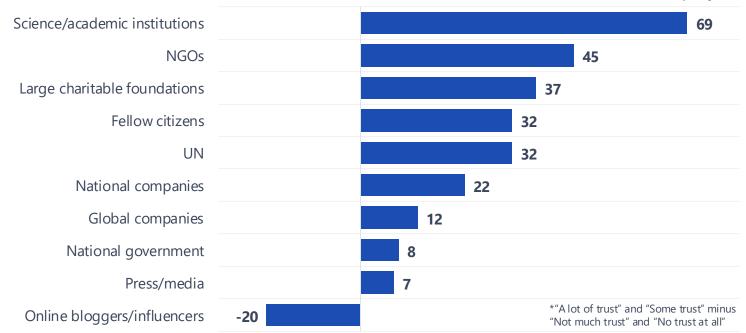


Global companies are less trusted by the global public than most other institutions

Trust in Institutions

Net Trust,* Average of 31 Countries, 2024







Corporate Affairs professionals believe that building effective stakeholder relationships is the strongest driver of trust, followed closely by integrity and honesty

Drivers of Trust in Business

Drivers of Trust in Company, Total Mentions, 2025









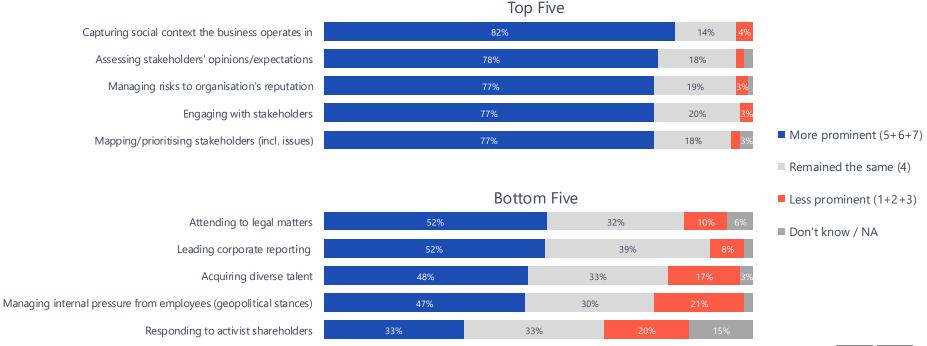
A Return to Fundamentals



Capturing the social context of the business, stakeholder engagement, and managing reputation risks are the fastest-growing responsibilities within Corporate Affairs

Evolution of Roles in the Corporate Affairs Function

7-point Scale, Top and Bottom Five, 2025









Corporate Affairs professionals see the function protecting business value successfully via reputation and risk management, stakeholder engagement, and strategic communication

How the Corporate Affairs Function Effectively Creates Business Value

Top Ten most mentioned, Open-ended, Coded Themes, 2025





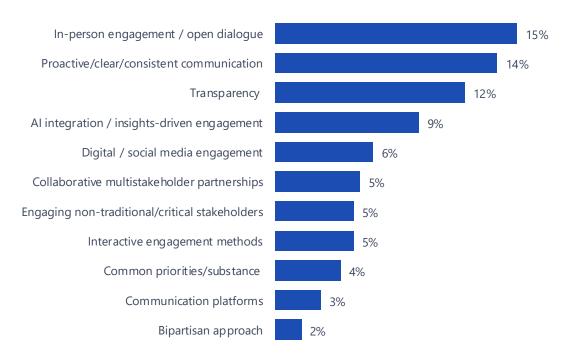




In-person and open engagement and clear, proactive, and consistent communication are the main innovative methods used to build and maintain trust with key stakeholders

Innovative Methods to Build or Maintain Trust with Key Stakeholders

Ways to Build or Maintain of Trust with Key Stakeholder, Total Mentions, 2025







Oxford-GlobeScan Corporate Affairs Initiative

Thank you for your participation





